# Academy Independent School District

# **Academy High School**

# 2024-2025 Campus Improvement Plan



### **Mission Statement**

Academy Independent School District will foster a positive culture that motivates students to learn the behaviors, skills, and knowledge necessary for academic, professional, and social success in a global society. AISD will encourage the entire school community to take full ownership of all that encompasses Bee Pride.

### Vision

# Inspiring students to Love learning, Excel in All We Do, Achieve goals through collaboration, and Do What is Right.

### LEAD!

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## **Comprehensive Needs Assessment**

Revised/Approved: October 11, 2024

### **Demographics**

#### **Demographics Summary**

Academy High School is a 9th through 12th grade campus that serves approximately 548 students from diverse backgrounds in the rural community of Academy, Texas. AHS believes in the power of student connectedness among staff and students as well as the community. The Campus Improvement Plan was created with input from the AHS Site Based Decision Making (SBDM) committee, campus staff, campus administration, and district administration. The CIP is available for review in the front office of AHS. It is also available on the campus website in both English and Spanish.

#### **Student Information:**

Academy High School's enrollment in 2022-2023 was 501 students. Below is a breakdown of student enrollment, student ethnicity, and special programs at Academy High School.

Academy High School Student Enrollment						
Grade Level	2019-2020 (455)	2020-2021 (487)	2021-2022 (485)	2022-2023 (529)	2023-2024 (540)	2024-2025 (548)
9 <sup>th</sup> Grade	122 students	127 students	138 students	150 students	152 students	140 students
10 <sup>th</sup> Grade	108 students	128 students	122 students	136 students	143 students	143 students
11 <sup>th</sup> Grade	114 students	109 students	117 students	117 students	131 students	137 students
12 <sup>th</sup> Grade	111 students	123 students	108 students	126 students	114 students	128 students

Academy				
Ethnicity	2019-2020	2020-2021	2021-2022	2022-2023
African American	5.6%	7%	9.9%	5.9%
Hispanic	22.3%	21.6%	18.8%	24.6%
Caucasian	66.9%	66.1%	67.4%	64.5%
Other	4.6%	4.3%	4.1%	5.2%

	Academy High School Special Populations					
Special Populations	2019-2020	2020-21	2021-22	2022-23		
Emergent Bilingual	5.2%	4.3%	5.7%	4.3%		
At Risk	26.6%	22.6%	38.8%	37.8%		
Eco. Disadvantaged	41.2%	28.3%	29.1%	33.6%		
GT	7.2%	6.6%	7.4%	12.3%		
SPED	9.6%	11.9%	10.5%	9.3%		

#### **Staff Information:**

	2019-2020	2020-21	2021-22	2022-23
Beginning	0%	2.6%	14.6%	2.5%
1-5 years	45.2%	33.9%	31.6%	33.9%
6-10 years	8.7%	26.2%	19.9%	20%
11-20 years	22.8%	16.5%	12.5%	23.8%
Over 20 years	23.3%	20.8%	21.5%	19.7%

	Academy High School Teacher Populations					
Ethnicity	2019-2020	2020-21	2021-22	2022-23		
African American	0%	0%	4.8%	5.9%		
Hispanic	5.1%	4.1%	2.4%	5.1%		
Caucasian	94.9%	95.9%	92.8%	89%		
Other	0%	0%	0%	0%		

In 2022-23, Academy High School had 39 teachers. More than half of the teachers had taught for more than 10 years. 36% of the staff had less than five years experience. The average number of students per teacher was 13.4.

#### **Demographics Strengths**

Starting to see more diversity in staff and student demographics.

Dropout percentage for 2021-22 was lower than the state average.

Academy High School had a graduation rate of 96.2% which was 6.5% percent above the state average in 2022.

#### **Problem Statements Identifying Demographics Needs**

**Problem Statement 1:** 46 percent of the graduating seniors did not graduate with a CCMR credit. **Root Cause:** Students who failed to obtain a point were not counseled regarding TSI scores, TSI retesting, nor was remediation provided for students needing to re take industry based certifications outside of the normal class day.

**Problem Statement 2:** EOC Algebra I Scores increased from 65% to 71% last year, but remain below 80% in the approaches range. **Root Cause:** Breaks in learning during COVID created gaps that continue to linger. Systemic processes that skew the total grade level of testers data percentages.

### **Student Learning**

#### **Student Learning Summary**

Academy High School is focused on providing every student with a rigorous and relevant education that aims to develop critical-thinking skills and enables all students to become active participants in their own learning through student-centered instruction.

Multiple programs are provided to students for college credit. Students may take AP courses beginning their freshman year as well as dual sophomore credit courses throughout the core content. Additionally, students may apply to attend the Temple Bio-Institute. Currently, almost all students attend the CTE courses throughout the day where they may obtain certification in various fields.

Assistance is provided to all students throughout the school day in: academic labs for credit recovery; tutoring before, during, and after school; and EOC tutoring pull-out programs.

STAAR EOC	2024	2023	2022	2021	2019
English I	Approaches 74% Meets 68% Masters 20%	Approaches 81% Meets 63% Masters 16%	Approaches 81% Meets 62% Masters 12%	Approaches 70% Meets 51% Masters 12%	Approaches 72% Meets 52% Masters 10%
English II	Approaches 89% Meets 82% Masters 8%	Approaches 91% Meets 71% Masters 16%	Approaches 81% Meets 66% Masters 10%	Approaches 86% Meets 74% Masters 15%	Approaches 76% Meets 59% Masters 10%
Algebra I	Approaches 74% Meets 66% Masters 8%	Approaches 67% Meets 14% Masters 1%	Approaches 67% Meets 17% Masters 4%	Approaches 48% Meets 7% Masters 0%	Approaches 78% Meets 29% Masters 13%

STAAR EOC	2024	2023	2022	2021	2019
	Approaches	Approaches 91%	Approaches 93%	Approaches 86%	Approaches 92%
Biology	94% Meets 64%	Meets 49% Masters 11%	Meets 67%	Meets 57%	Meets 59%
	Masters 17% Masters 17% Masters 16%		Masters 16%	Masters 19%	Masters 11%
	Approaches 99%	Approaches 96%	Approaches 94%	Approaches 90%	Approaches 91%
US History	Meets 80%	Meets 45% Masters 27%	Meets 71%	Meets 62%	Meets 73%
	Masters 32%		Masters 38%	Masters 34%	Masters 39%

68% of the graduating class of 2024 were considered to be College Career Miliary Ready. (CCMR)

72% of the graduating class of 2023 were considered to be College Career Military Ready. (CCMR) 54.4% of the graduating class of 2022 were considered to be College Career Military Ready. (CCMR)

50.9% of the graduating class of 2021 were considered to be College Career Miltiary Ready. (CCMR)

38.3% of the graduating class of 2020 were considered to be College Career Military Ready. (CCMR)

#### 2019 CCMR data by subpopulation results are as follows:

African American 40% Hispanic 50% White 53.4% SPED 20% Economically Disadvantaged 29.6

#### 2020 CCMR data by subpopulation results are as follows:

African American \*NA Hispanic 31.8% White 43.2% SPED 66.7% Economically Disadvantaged 13.8%

#### 2021 CCMR data by subpopulation results are as follows:

African American 44%, Hispanic 44%, White 57%, SPED 69%, Economically Disadvantaged 47%

#### **2022 CCMR data by subpopulation results are as follows:**

African American 42.9%, Hispanic 31.6%, White 66.2%, SPED 63.6%, Economically Disadvantaged 56.3%

#### **Student Learning Strengths**

Academy High School Generated by Plan4Learning.com In 2024, STAAR EOC Algebra 1 scores increased in the Approaches area by 7%, Meets by 52%, Masters by 7%.

In 2024, STAAR EOC US History scores increased in the Approaches area by 3%, Meets by 35%, Masters by 5%.

In 2024, STAAR EOC Biology scores increased in the Approaches area by 3%, Meets by 15%, Masters by 6%.

#### Problem Statements Identifying Student Learning Needs

**Problem Statement 1:** EOC Algebra I Scores increased from last year, but remain below 80% in the approaches range. **Root Cause:** Breaks in learning during COVID created gaps that continue to linger. Systemic processes that skew the total grade level of testers data percentages.

### **School Processes & Programs**

#### School Processes & Programs Summary

#### **Instruction**

Our gifted and talented students participate in enrichment project-based learning through our TCA period that meets periodically throughout the year.

Academy High School is a one-to-one campus in which each student is provided a Chromebook for classroom instruction that is allowed to go home with the students. Our classrooms each have projectors.

Interventions for students who do not master TEKS during units are provided to students during small group tutoring and Edgenuity online courses. RTI students are identified through committee meetings by reviewing data from STAAR EOC tests, district universal screeners, and common unit assessments. Intervention is provided to students during the TCA class period along with tutoring before and after school.

#### Personnel

Vacant jobs are posted online at the district website and candidates submit applications through the online database, TalentEd Hire. Academy High School has established working relationships with the neighboring college the University of Mary Hardin-Baylor and actively recruits highly qualified graduates for vacancies. The high school administration is dedicated to continuous improvement of staff morale, meeting the needs of teachers, and removing obstacles that interfere with instruction.

Professional Learning Communities (PLCs) are utilized to provide collaboration during the evaluation of curriculum, creation of lessons and unit mapping, and analysis of student data to create data-driven decisions.

Academy High School has two counselors. The counselors provide all students with information concerning graduation requirements. The counselors provide students with testing information for college preparation along with helping students search for colleges and careers. The counselors aid students in applying for college, financial aid, and scholarships.

#### **Discipline**

There were 137 discipline incidents recorded in the school year 2023-2024, which is a decrease from the prior year.

#### **Campus Development**

Teachers are provided professional development through campus meetings and PLCs, Region 12 classes, and can submit requests for content or instructional relevant and researchbased offerings.

Academy ISD has graduation plans to serve the post-secondary needs of all students. As students create four-year plans of study, they should carefully select courses to provide for multiple education or career-related options after high school. It is important for students to create a rigorous four-year plan while maintaining a healthy balance of extra-curricular and/or part-time work opportunities. In addition, students in Academy ISD are strongly encouraged to complete a Program of Study.

A 22-credit Foundation High School Plan without an endorsement can be considered at the beginning of the junior year. However, this requires a meeting with a counselor, parent/ guardian, and student to discuss post-secondary implications. Campus principal approval is required.

#### AHS PROGRAMS OF STUDY COURSE SEQUENCES

Drogrom of	First/Second Course Second/Third			
Program of	Third/Fourth Course	Fourth/Fifth Course		
Study	Course			
STEM ENDORSEMENT	-			
Advanced Math (Physics must be a Science credit)	Algebra 1 Geometry Algebra 2	2 credits from:		
Science creatly		Pre Calculus, AP Calculus AB or Dual Credit Math		
		2 credits from:		
Advanced	Biology Chemistry Physics	AP Physics I, Anatomy &		
Science		Physiology, Astronomy, Adv. Animal Science, Pathophysiology		
BUSINESS & INDUSTRY ENDORSE	EMENT			
Ag- Plant Science	Principles of Ag Floral Design* Adv Floral Design*	Practicum of AG (2 pd)		
	Principles of Ag Livestock Production Vet Med Principles of Ag Ag Mechanics & Metal Structures*			
Ag- Animal	Introduction to Culinary			
Science	Culinary Arts (2 pd) Adv Culinary Arts*(2pd)	Adv Animal Science*		
Ag-Ag Mechanics	Arts	Ag Equipment (2 pd)		
Hospitality &	Principles of Arts &	Career Prep		
Tourism	Audio/Visual	Practicum of Audio/Video		
Audio/Video	Audio/Visual	Production (2 periods)		
Technology	Video			
	Production 1			
	Production 2			

Buognom of	First/Second Course Second/Third	
Program of	Third/Fourth Course	Fourth/Fifth Course
Study	Course	
Business		
Business Information Management 1		
Business Information Management 2		
Business Management		
Business Practicum		
PUBLIC SERVICE		
	Health Science Theory Pharmacology	
	Medical Terminology DC*	
	OR	Practicum- Health Science
Health Sciences	A&P and/or	CCMA* CET* CPT* PHARM TECH*
	Medical Terminology	
	Pathophysiology	
ARTS & HUMANITIES		
Theater	Theater 1 Theater 2 Theater 3	Theater 4
Theater Production	Theater Prod 1 Theater Prod 2 Theater Prod 3	Theater Prod 4
A set	Art 1 Art 2 Art 3	Art 4–Drawing
Art		Art 4–Painting
Choir	Choir 1 Choir 2 Choir 3	Choir 4
Band	Band 1 Band 2 Band 3	Band 4
MULTIDISCIPLINARY		

Program of	First/Second Course Second/Third Third/Fourth Course	Fourth/Fifth Course			
Study	Course				
	English I, Algebra I,				
	English II, Geometry,				
	English III or English III AP,				
Multidisciplinary	Biology I,				
(Option I)	Chemistry,	English IV or English IV AP,			
Four credits in	Algebra II or 3rd math	4th math course, 4th science course, Government/Economics,			
each of the core areas	World Geography	4th social studies			
(Option 2) 4 AP	World History	course (if needed)			
Courses	course,				
	Physics or 3rd science				
	course, US History or AP				
	US History				

Academy High School has multiple areas for student engagement beyond the classroom. The following is a list of extra curricular opportunities for AHS students:

AHS Ambassadors Athletics Band Cheerleading Class Officers Color Guard FCCLA FFA Gifted and Talented HOSA National Honor Society One Act Play Robotics Student Council Thespian Society UIL Academy High School

Academy High School Generated by Plan4Learning.com Academy High School partners closely with the parent volunteer group, Busy Bees. Members of the Busy Bees volunteer their time and services to the school including staff and student resources, helping to boost morale, and volunteering as tutors.

The Site Based Decision Making committee meets quarterly to discuss and review campus information. The committee is comprised of teachers, community members, business members, campus administration, district personnel, and parents.

Teachers volunteer on multiple committees to serve the needs of Academy High School. The following committees exist at Academy High School:

National Honor Society Scholarship Discipline Attendance Awards Assembly Project Celebration

Prom

#### **School Processes & Programs Strengths**

Academy HS had 4 Athletic District Champion Teams in the '22-23 school year.

• Girls Basketball, Team Tennis, Spring Tennis Boys, Spring Tennis Girls.

Academy HS Team Tennis advanced to the State Tournament in 2023.

Academy HS Spring Tennis had 6 athletes advance to the State Tournament in 2023.

Academy HS Boys Track and field had a 4x200 relay team advance to state (Regional Champions) in 2023.

Academy HS had a student place 8th in UIL State Spelling Competition.

Academy HS had a student place 2nd in the UIL State Poetry Competition.

FFA Talent Team advanced to State and competed at the State Convention Talent Competition.

Academy HS Power lifting had a Boys State champion in the State Power lifting Meet.

Academy HS Powerlifting had 5 boys advance to the State Powerlifting Meet.

Academy HS One Act Play advanced to the Regional Competition in 2023.

Academy HS Boys Basketball team advanced to the 2nd round of playoffs in 2023.

Academy HS Girls Basketball team advanced to the 2nd round of playoffs in 2023

Academy HS Baseball team advanced to the 3rd Round of playoffs in 2023.

Academy HS Softball team advanced to the 3rd Round of playoffs in 2023.

#### Problem Statements Identifying School Processes & Programs Needs

**Problem Statement 1:** EOC Algebra I Scores remained the same from last year, and remain below 80% in the approaches range. **Root Cause:** Breaks in learning during COVID created gaps that continue to linger. Systemic processes that skew the total grade level of testers data percentages

**Problem Statement 2:** 28 percent of the graduating seniors did not graduate with a CCMR credit. **Root Cause:** Students who failed to obtain a point were not counseled regarding TSI scores, TSI retesting, nor was remediation provided for students needing to re take industry based certifications outside of the normal class day.

### Perceptions

#### **Perceptions Summary**

Emails are sent to parents through Black Board Connect communicating information about sports, clubs, activities, testing, and other issues that affect students. Daily announcements over the intercom are conducted during TCA period and the school uses multiple social media locations, Remind 101, Clever, and/or Google Classroom to keep parents informed of campus activities and information by grade level. There is consistent representation and feedback from the community and parents on the SBDM.

We encourage club and organization participation in community-service projects such as revitalization of city parks, hosting the HOSA Blood Drive, preparing meals with local organizations such as Ronald McDonald House and Feed my Sheep, toy drive for McLane's Children's Hospital, along with volunteering time at the Ronald McDonald House. Our campus invites all feeder schools to multiple pep rallies and hosted a district wide pep rally this fall.

Academy High School has implemented a web restriction subscription with Securley to monitor student activity online and assist teachers with technology based classroom management. In addition, E-Hall Pass is utilized to monitor and restrict hall traffic to reduce instructional time lost in the hallways.

Our number one focus is to love and meet all students right where they are in order to provide support for each student to become successful. We will encourage all students to bring their best each day. Our staff believes that as we do, so will others, and has been tasked with the exact same mission.

Our district wide mission is to Take Care of Academy (TCA). Our campus has implemented character building programs such as Character Strong, Hard Work Pays Off, and Best is the Standard to motivate students and staff to have a high standard of work ethic in the classroom and extracurricular activities.

#### **Perceptions Strengths**

Our campus is strongly connected to community organizations and citizens. The culinary class hosts senior luncheons each year. Venues for games and performances are filled each year with parents and community members. Graduation has moved to the Bell County Expo Center to accommodate the amount of people in attendance supporting our scholars.

#### **Problem Statements Identifying Perceptions Needs**

**Problem Statement 1:** 28 percent of the graduating seniors did not graduate with a CCMR credit. **Root Cause:** Students who failed to obtain a point were not counseled regarding TSI scores, TSI retesting, nor was remediation provided for students needing to re take industry based certifications outside of the normal class day.

Problem Statement 2: EOC Algebra I Scores remained the same from last year, and remain below 80% in the approaches range. Root Cause: Breaks in learning during COVID created gaps that continue to linger. Systemic processes that skew the total grade level of testers data percentages.

# **Priority Problem Statements**

# **Comprehensive Needs Assessment Data Documentation**

The following data were used to verify the comprehensive needs assessment analysis:

#### **Improvement Planning Data**

- District goals
- State and federal planning requirements

#### **Accountability Data**

- Texas Academic Performance Report (TAPR) data
- Student Achievement Domain
- Student Progress Domain
- Closing the Gaps Domain
- Effective Schools Framework data
- Accountability Distinction Designations

#### **Student Data: Assessments**

- State and federally required assessment information
- STAAR current and longitudinal results, including all versions
- STAAR End-of-Course current and longitudinal results, including all versions
- STAAR released test questions
- STAAR Emergent Bilingual (EB) progress measure data
- Advanced Placement (AP) and/or International Baccalaureate (IB) assessment data
- SAT and/or ACT assessment data
- PSAT
- Student failure and/or retention rates
- Local benchmark or common assessments data
- Observation Survey results

#### **Student Data: Student Groups**

- Male / Female performance, progress, and participation data
- Special education/non-special education population including discipline, progress and participation data
- · Migrant/non-migrant population including performance, progress, discipline, attendance and mobility data
- At-risk/non-at-risk population including performance, progress, discipline, attendance, and mobility data
- Section 504 data
- Homeless data
- Gifted and talented data
- Dyslexia data
- Response to Intervention (RtI) student achievement data
- Dual-credit and/or college prep course completion data
- Pregnancy and related services data

#### **Student Data: Behavior and Other Indicators**

- Completion rates and/or graduation rates data
- Annual dropout rate data
- Attendance data
- Mobility rate, including longitudinal data
- Discipline records
- Violence and/or violence prevention records
- Tobacco, alcohol, and other drug-use data
- Student surveys and/or other feedback
- Class size averages by grade and subject
- School safety data
- Enrollment trends

#### **Employee Data**

- Professional learning communities (PLC) data
- Staff surveys and/or other feedback
- Teacher/Student Ratio
- State certified and high quality staff data
- Campus leadership data
- Campus department and/or faculty meeting discussions and data
- Professional development needs assessment data
- Evaluation(s) of professional development implementation and impact

#### **Parent/Community Data**

- Parent surveys and/or other feedback
- Parent engagement rate
- Community surveys and/or other feedback

#### Support Systems and Other Data

- Organizational structure data
- Processes and procedures for teaching and learning, including program implementation
- Communications data
- Capacity and resources data
- Budgets/entitlements and expenditures data
- Study of best practices
- Action research results

## Goals

Goal 1: Goal 1: Academy High School will meet or exceed all State and Federal Standards for Academic Excellence.

Performance Objective 1: All students and each accountability group will meet or exceed 80% passing rates for each test taken.

Evaluation Data Sources: STAAR results, Common Unit Assessments, and Universal Screener data will show that all students and each accountability group exceeded 80% passing rate for all assessments.

Strategy 1 Details		Rev	iews		
Strategy 1: Content area teachers will meet to unit map all core areas for the instructional school year.	Formative			Summative	
Strategy's Expected Result/Impact: Increase in teacher knowledge to best plan rigorous lessons which raise student achievement.	Nov	Jan	Mar	May	
Staff Responsible for Monitoring: Principal, Curriculum and Instruction					
Title I: 2.4, 2.5, 2.6 - TEA Priorities: Recruit, support, retain teachers and principals - ESF Levers: Lever 1: Strong School Leadership and Planning					
Strategy 2 Details		Rev	iews		
Strategy 2: Teachers will assess and monitor student data using Eduphoria, or similar platforms. Teachers will then		Formative		Summative	
collaborate with team members to discuss instructional ways to intervene and meet all students' instructional needs. Teachers will focus on particular subpopulations that may be at risk.	Nov	Jan	Mar	May	
Strategy's Expected Result/Impact: Increased student achievement on STAAR, CUAs, and Universal Screeners within each subpopulation. Staff Responsible for Monitoring: Principal, Assistant Principal					
<b>ESF Levers:</b> Lever 1: Strong School Leadership and Planning, Lever 5: Effective Instruction					

	Reviews		
Formative			Summative
will participate in professional development focused on their subject area and needs.       For         cted Result/Impact: Teachers' capacity for effective instructional strategies will increase and transfer       Nov         nent of learning tasks for students.       Image: Principal	Jan	Mar	May
Reviews			
Formative Su			Summative
Nov	Jan	Mar	May
		Formative Nov Jan	Formative         Nov       Jan       Mar         Image:

Goal 1: Goal 1: Academy High School will meet or exceed all State and Federal Standards for Academic Excellence.

**Performance Objective 2:** 100 % of all high school seniors will graduate without the need for remediation by achieving either (1) industry accepted certificate upon completion of CTE pathway aligned with a living wage job; or (2) enrolling in post-secondary education; or (3) enrolling in the military. (CCMR)

**High Priority** 

HB3 Goal

Evaluation Data Sources: TAPR report and internal tracking

Strategy 1 Details	Reviews			Reviews		
<b>Strategy 1:</b> AHS will provide access to various CTE pathways and provide opportunities for students to take the TSIA and IBCs, in order to earn CCMR points. Staff will continue to monitor student achievement, and research other opportunities. Students not receiving their CCMR point will participate in other programs to reduce the need for remediation.	Formative			Summative		
	Nov	Jan	Mar	May		
Strategy's Expected Result/Impact: Increase in graduating seniors meeting their CCMR goal.						
Staff Responsible for Monitoring: District/Campus Administration AHS CTE Teacher AHS Counselors CTE Coordinator Campus CTE Advisory Board						
Title I: 2.5, 2.6 - TEA Priorities: Recruit, support, retain teachers and principals, Connect high school to career and college - ESF Levers: Lever 2: Strategic Staffing						
Image: No Progress     Image: No Progress     Image: No Progress     Image: Continue/Modify	X Discon	tinue				

**Goal 2:** Goal 2: AISD community and parents will become full partners in educational improvement efforts. The district will maintain open lines of communication with all stakeholders.

**Performance Objective 1:** The participation and support of parents and community members will increase during a variety of opportunities, including volunteers, freshmen orientation, Open House, parent conferences, and special programs/presentations, as well as encouraging parents to utilize the parent portal to monitor student activity.

Evaluation Data Sources: Sign-in sheets will show increased participation.

Strategy 1 Details	Reviews			
Strategy 1: Create a culture that provides opportunities for both students and staff to identify strengths and areas of need	Formative			Summative
throughout the campus.	Nov	Jan	Mar	May
<ul> <li>Strategy's Expected Result/Impact: Effective feedback to adjust and improve areas of weakness</li> <li>Staff Responsible for Monitoring: Principal, Assistant Principal</li> <li>ESF Levers:</li> <li>Lever 3: Positive School Culture</li> </ul>				
No Progress Accomplished -> Continue/Modify	X Discontinue			

Goal 3: Goal 3: Academy ISD will provide a safe and orderly school environment that supports learning and staff effectiveness.

#### Performance Objective 1: Discipline referrals and incidents of violence will be reduced by 10%.

**Evaluation Data Sources:** There is a reduction in both incidents noted and discipline referrals.

Strategy 1 Details	Reviews			
<ul> <li>Strategy 1: Each grade level will participate in beginning of the year orientation to establish guidelines and boundaries for campus student conduct expectations.</li> <li>Strategy's Expected Result/Impact: Decrease in student office referrals</li> <li>Staff Responsible for Monitoring: Principal, Assistant Principal</li> </ul>		Summative		
	Nov	Jan	Mar	May
Title I: 2.5 - ESF Levers: Lever 1: Strong School Leadership and Planning				
No Progress Accomplished -> Continue/Modify	X Discon	tinue		